اصنع في الإمارات
MAKE IT
IN THE EMIRATES

GI Publishing Intelligence Consultancy

MAY 8th, 2026

WEEKEND READING

MAKE IT IN THE EMIRATES 2026 - 'WITH ADNOC'

أدنوك
ADNOC

Top 10 Strategic Project Announcements to Bolster UAE Resilience & Self-Sufficiency

WEEKEND READING
MAKE IT IN THE EMIRATES 2026 - 'WITH ADNOC' – May 8th

Top 10 Strategic Project Announcements to Bolster UAE Resilience & Self-Sufficiency

By Sean Evers, Managing Partner, Gulf Intelligence

1. ADNOC INDUSTRIAL RESILIENCE PROGRAM

Synopsis

ADNOC launched its Industrial Resilience Program to strengthen UAE supply chains, accelerate local manufacturing, and reduce exposure to global disruptions. The program builds on ADNOC's successful In-Country Value (ICV) strategy and introduces five initiatives designed to future-proof industrial capacity, including Local+, ICV+, Build-to-Demand, and ADNOC Multiplier. The initiative supports ADNOC's target to localize AED90 billion worth of manufacturing by 2030 and reinforces the UAE's ambition to become a globally competitive industrial hub. By prioritizing Made in the Emirates products, ADNOC is creating long-term industrial demand visibility while strengthening business continuity, economic resilience, and national manufacturing capabilities.

Announcement Date

May 4, 2026

Delivery Timeline

- Ongoing implementation beginning 2026
- ADNOC localization target:
  - AED90 billion ($24.5bn) in locally manufactured products by 2030

Strategic Focus

The program strengthens UAE supply chains, accelerates local manufacturing, enhances business continuity, and mitigates global supply-chain disruption risks.

Key Initiatives

- Local+
- ICV+
- ADNOC Multiplier
- Build-to-Demand manufacturing
- Enhanced ICV procurement model

Key Data

- AED80 billion in manufacturing agreements signed since 2022
- AED4.5 billion invested in UAE factories
- AED220 billion expected contribution to UAE economy over five years

Key Commentary

"The program will future-proof ADNOC's value chain and mitigate the company's exposure to global supply chain disruptions."

"Ensure Made in the Emirates products are first-choice across all ADNOC projects."

2. ADNOC AED200 BILLION PROJECT AWARDS PROGRAM

Synopsis

ADNOC announced AED200 billion in project awards to accelerate growth across its upstream and downstream operations while strengthening UAE industrial resilience. The awards support ADNOC's five-year CAPEX strategy and are designed to stimulate local manufacturing, deepen supply chain integration, and expand domestic industrial capabilities. Central to the initiative is the Local+ program, which prioritizes UAE-made products and integrates 70 approved local manufacturers into ADNOC's procurement ecosystem. Through the Make it With ADNOC Forum and ADNOC Value Connect, the company is also engaging over 1,000 companies to unlock manufacturing opportunities, strengthen localization, and support long-term economic diversification and sustainability.

Announcement Date

May 3, 2026

Delivery Timeline

- Project awards span:
  - 2026–2028
- Supports ADNOC's approved:
  - Five-year CAPEX plan

Strategic Focus

Expand UAE manufacturing capacity while supporting world-scale energy and industrial growth.

Key Initiatives

- Make it With ADNOC Forum
- ADNOC Value Connect
- Local+ manufacturer integration
- Expanded EPC and supplier participation

Key Data

- AED200 billion ($55bn) in project awards
- 70 UAE manufacturers integrated into ADNOC's Local+ list
- 400+ attendees at Make it With ADNOC Forum
- 1,000+ companies participating in ADNOC Value Connect

Key Commentary

"This marks a new chapter of growth and resilience."

"Supercharge UAE manufacturing capacity, strengthen industrial resilience and advance the 'Make it in the Emirates' initiative."

3. TA'ZIZ CHEMICALS ECOSYSTEM EXPANSION

Synopsis

TA'ZIZ announced $28.5 billion in long-term agreements to establish a fully integrated chemicals ecosystem in the UAE. The agreements cover methanol, PVC, caustic soda, EDC, VCM, natural gas, and salt, securing both feedstock and global offtake arrangements for periods of up to 25 years. Once completed, the TA'ZIZ industrial chemicals zone will produce 4.7 million tonnes annually and significantly strengthen UAE industrial self-sufficiency. The project supports domestic manufacturing, supply chain resilience, and economic diversification while positioning Abu Dhabi as a regional chemicals powerhouse. TA'ZIZ also reinforces sustainability by leveraging local resources and reducing reliance on imported industrial materials.

Announcement Date

May 5, 2026

Delivery Timeline

- Construction completion target:
  - 2028
- Agreements span:
  - 5–25 years

Strategic Focus

Develop an integrated UAE chemicals ecosystem to strengthen industrial self-sufficiency and domestic value chains.

Key Initiatives

- Methanol production agreements
- PVC and specialty chemicals development
- Long-term feedstock supply agreements
- Global offtake partnerships

Key Data

- $28.5 billion (AED104.6bn) agreements
- 4.7 million tonnes per annum chemicals capacity
- Agreements include:
  - Methanol
  - PVC
  - EDC
  - VCM
  - Caustic soda

Key Commentary

"Anchoring world-scale chemicals production, strengthening domestic value chains and creating enduring economic value."

"Advancing the UAE's industrial self-sufficiency."

4. TA'ZIZ & ALPHA DHABI CHEMICALS INVESTMENT PLATFORM

Synopsis

TA'ZIZ and Alpha Dhabi Holding signed a strategic collaboration agreement for approximately $10 billion in industrial chemicals investments aimed at strengthening UAE manufacturing resilience and reducing import dependency. The partnership could produce up to 14 advanced industrial chemicals, adding 2.2 million tonnes of annual production capacity within the TA'ZIZ ecosystem. The products support critical sectors including construction, automotive, packaging, infrastructure, and advanced manufacturing. Anchored on domestic demand, the initiative aligns with the UAE's Make it in the Emirates strategy by advancing industrial self-sufficiency, strengthening local supply chains, and creating sustainable long-term industrial growth opportunities across strategically important sectors.

Announcement Date

May 6, 2026

Delivery Timeline

- Subject to:
  - Feasibility studies
  - Final investment decisions
  - Regulatory approvals
- Linked to TA'ZIZ Phase 1 delivery:
- By end-2028

Strategic Focus

Localize advanced industrial chemicals manufacturing and reduce strategic import dependence.

Key Initiatives

- Advanced chemicals production
- Import substitution strategy
- Industrial ecosystem integration
- Domestic manufacturing expansion

Key Data

- $10 billion (AED36.7bn) investment potential
- Up to 14 industrial chemicals
- 2.2 million tonnes annual capacity

Key Commentary

"Supporting import substitution and local supply chain resilience."

"Strengthening domestic manufacturing capability and advancing self-sufficiency."

5. UAE'S FIRST WORLD-SCALE METHANOL PLANT

Synopsis

TA'ZIZ secured $2 billion in financing for the UAE's first world-scale methanol plant in Al Ruwais Industrial City. The oversubscribed financing package demonstrates strong global investor confidence in Abu Dhabi's industrial growth strategy and TA'ZIZ's long-term development platform. The methanol facility will support the creation of a domestic chemicals value chain while reinforcing Abu Dhabi's position as a globally competitive industrial hub. Once operational in 2028, the plant will contribute to local manufacturing, industrial diversification, and supply chain resilience. Methanol is also positioned as a lower-emission fuel alternative supporting broader sustainability and energy transition objectives.

Announcement Date

May 7, 2026

Delivery Timeline

- Construction underway
- Completion target:
  - 2028

Strategic Focus

Establish domestic methanol production and strengthen UAE chemicals manufacturing resilience.

Key Initiatives

- World-scale methanol production
- Domestic chemicals value chain development
- Strategic industrial financing
- Lower-emission industrial fuel solutions

Key Data

- $2 billion financing secured
- Oversubscribed financing package
- Includes:
  - $1.8bn syndicated loan
  - $200m Islamic facility

Key Commentary

"Support the development of a domestic chemicals value chain."

"Reinforcing Abu Dhabi's position as a globally competitive industrial hub."

6. MAKE IT IN THE EMIRATES INDUSTRIAL FINANCING PLATFORM

Synopsis

The Ministry of Industry and Advanced Technology (MoIAT) unlocked AED18 billion in industrial financing through partnerships with Mashreq Bank, Emirates Development Bank, and Dubai Islamic Bank. The initiative provides manufacturers with competitive financing solutions to scale production, adopt advanced technologies, and strengthen export capabilities. The financing platform supports companies of all sizes while reinforcing supply chain resilience and supporting the UAE's industrial transformation agenda. The program also offers green financing, sustainability-linked loans, trade finance, and advisory support. By improving access to industrial capital, the initiative strengthens domestic manufacturing competitiveness and supports long-term economic diversification under the UAE's industrial strategy.

Announcement Date

May 2026

Delivery Timeline

- Mashreq financing:
  - Over 5 years
- Supports UAE industrial strategy through:
- 2031 and beyond

Strategic Focus

Unlock industrial financing to help manufacturers scale production, adopt advanced technology, and strengthen supply-chain resilience.

Key Initiatives

- Green financing
- Sustainability-linked loans
- Supply-chain financing
- Trade finance support
- Industrial advisory services

Key Data

- AED18 billion total financing
  - AED10bn Mashreq
  - AED6bn Emirates Development Bank
  - AED2bn Dubai Islamic Bank

Key Commentary

"Strengthening supply chain resilience."

"Help companies of all sizes increase production and adopt advanced technologies."

7. ADNOC DISTRIBUTION & EGA INDUSTRIAL LUBRICANTS PARTNERSHIP

Synopsis

ADNOC Distribution and Emirates Global Aluminium (EGA) signed a strategic agreement to supply locally manufactured industrial lubricants to EGA's operations. The partnership strengthens UAE industrial resilience by reducing import dependence while supporting efficient, large-scale industrial performance. ADNOC Distribution's lubricants business, supported by a 96% ICV score, exports products to more than 53 countries globally. EGA already spends approximately AED8 billion annually with UAE suppliers, reinforcing its commitment to local procurement. The collaboration supports Operation 300bn and Make it in the Emirates objectives by strengthening domestic manufacturing capabilities, enhancing supply chain resilience, and creating long-term industrial value within the UAE economy.

Announcement Date

May 7, 2026

Delivery Timeline

- Immediate implementation
- Long-term industrial supply partnership

Strategic Focus

Enhance industrial resilience through UAE-manufactured lubrication solutions for strategic industries.

Key Initiatives

- Local lubricant manufacturing
- Strategic industrial supply agreements
- In-country value enhancement
- Industrial performance optimization

Key Data

- EGA spends:
  - AED8 billion annually with UAE suppliers
- More than:
  - 40% local procurement
- ADNOC lubricants exported to:
  - 53 countries
- ADNOC lubricant manufacturing:
  - 96% ICV score

Key Commentary

"This agreement strengthens EGA's supply chain resilience."

"Reducing reliance on imports, and strengthening industrial supply chains."

8. BOROUGE & ADNOC DISTRIBUTION CIRCULAR MANUFACTURING INITIATIVE

Synopsis

ADNOC Distribution and Borouge announced a collaboration focused on localized specialty materials manufacturing and sustainable packaging solutions. The initiative includes production of pharma-grade white oil and development of circular HDPE lubricant packaging solutions incorporating recycled materials. Initial production volumes exceeding 40 metric tonnes have already been developed within the UAE, with plans to scale production toward 100 metric tonnes. The project strengthens domestic manufacturing capabilities while reducing reliance on imports. It also advances ADNOC Distribution's sustainability and decarbonization objectives by promoting circular economy principles, environmentally sustainable packaging, and resilient local supply chains that support future-ready industrial development.

Announcement Date

May 7, 2026

Delivery Timeline

- Initial production already completed:
  - 40 metric tonnes
- Scaling toward:
  - 100 metric tonnes
- Ongoing phased expansion

Strategic Focus

Advance sustainable manufacturing and localized specialty materials production.

Key Initiatives

- Pharma-grade white oil localization
- Circular HDPE lubricant packaging
- Recycled-material integration
- Sustainable manufacturing systems

Key Data

- Initial production:
  - 40 metric tonnes
- Planned scaled production:
- 100 metric tonnes
- Circular packaging solutions under development

Key Commentary

"Supporting environmentally sustainable packaging and supply chain resilience."

"Strengthening in-country manufacturing capabilities and reducing reliance on imports."

9. BUILD-TO-DEMAND MANUFACTURING INITIATIVE

Synopsis

ADNOC's Build-to-Demand initiative was launched to provide manufacturers with long-term demand visibility for strategically important industrial products. The program supports domestic production of drilling equipment, process chemicals, valves, OCTG, and other priority industrial products essential to ADNOC's operations and business continuity. By guaranteeing future procurement demand, ADNOC is encouraging local and international manufacturers to invest in UAE-based production capacity. The initiative directly addresses industrial scalability challenges by reducing market uncertainty for manufacturers while strengthening local supply chains, improving resilience against external disruptions, and supporting the UAE's long-term industrial self-sufficiency and economic diversification ambitions.

Announcement Date

May 4, 2026

Delivery Timeline

- Long-term implementation through:
  - ADNOC's 2030 localization strategy
- Ongoing manufacturing expansion

Strategic Focus

Provide guaranteed demand visibility for strategic manufacturing sectors.

Key Initiatives

- Long-term procurement commitments
- Industrial localization
- Manufacturing capacity expansion
- Strategic product development

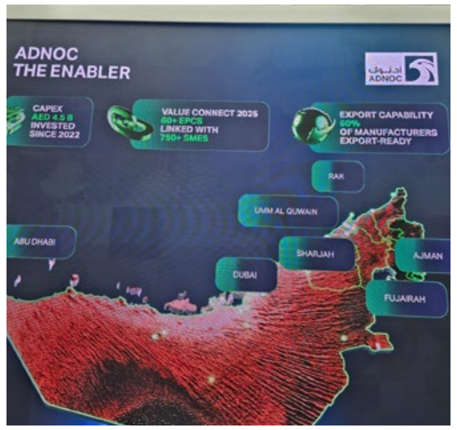
Key Products

- Drilling equipment
- OCTG
- Valves
- Process chemicals
- Strategic industrial products

Key Commentary

"Provides manufacturers with long-term demand visibility and commitment."

"Supports business continuity and supply-chain resilience."



10. LOCAL+ & ICV+ LOCALIZATION PROCUREMENT FRAMEWORK

Synopsis

ADNOC launched the Local+ and ICV+ procurement frameworks to institutionalize industrial localization across its project ecosystem. Local+ prioritizes UAE-manufactured products from approved suppliers that meet ADNOC technical standards, while ICV+ incentivizes EPC contractors to increase procurement from local manufacturers. The framework currently includes 70 approved UAE manufacturers and will continue expanding over time. By embedding localization directly into procurement systems, ADNOC is strengthening industrial resilience, enhancing supply chain continuity, and accelerating domestic manufacturing growth. The initiative supports the UAE's ambition to become a globally competitive industrial economy while advancing sustainability through localized production and reduced external supply-chain dependence.

Announcement Date

May 4, 2026

Delivery Timeline

- Immediate implementation beginning 2026
- Ongoing expansion through:
  - 2030

Strategic Focus

Institutionalize industrial localization through procurement and contractor incentives.

Key Initiatives

- Local+ approved supplier framework
- ICV+ procurement incentives
- UAE supplier prioritization
- EPC contractor localization incentives

Key Data

- Initial:
  - 70 approved UAE manufacturers
- Supports ADNOC target of:
  - AED90 billion localization by 2030

Key Commentary

"Position Made in the Emirates products as the first choice."

"Strengthen UAE supply chains, accelerate local manufacturing, reinforce business continuity."

Publishing
Intelligence
Consultancy